

**GREENWOOD LEFLORE HOSPITAL**

**Audited Financial Statements**  
As of and for the Years Ended  
September 30, 2019 and 2018

## CONTENTS

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Independent Auditor's Report	1 - 2
<hr/>	
Management's Discussion and Analysis	3 - 9
<hr/>	
Financial Statements	
Statements of Net Position	10
Statements of Revenues, Expenses and Changes in Net Position	11
Statements of Cash Flows	12 - 13
Notes to Financial Statements	14 - 33
<hr/>	
Required Supplementary Information	
Schedule of Changes in Net Pension Liability and Related Ratios	34
Schedule of Contributions	35
Notes to Required Supplementary Information	36 - 37
<hr/>	
Supplementary Information	
Schedule of Surety Bonds for Officers and Employees	38
<hr/>	
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	39 - 40
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## INDEPENDENT AUDITOR'S REPORT

The Board of Hospital Commissioners  
Greenwood Leflore Hospital  
Greenwood, Mississippi

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities of Greenwood Leflore Hospital (the "Hospital"), a component unit of Leflore County, including the City of Greenwood, Mississippi, as of and for the years ended September 30, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Hospital, as of September 30, 2019 and 2018, and the changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 9 and the pension schedules and information on pages 34 through 37 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Government Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audits were conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Hospital's basic financial statements. The Schedule of Surety Bonds for Officers and Employees on page 38 is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Schedule of Surety Bonds for Officers and Employees has not been subjected to the auditing procedures applied in the audit of basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### **Other Reporting Required by *Governmental Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 17, 2019 on our consideration of the Hospital's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grants and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion of the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control over financial reporting and compliance.

*HORNE LLP*

Ridgeland, Mississippi  
December 17, 2019

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

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The discussion and analysis of Hospital financial performance provides an overview of the Hospital's financial activities for the fiscal years ended September 30, 2019 and 2018. This discussion and analysis should be read in conjunction with the Hospital's financial statements, which begin on page 10.

**Using This Annual Report**

The Hospital's three main financial statements include the statements of net position, statements of revenues, expenses and changes in net position, and statements of cash flows. These financial statements and related notes provide information about the activities of the Hospital, including resources held by the Hospital but restricted for specific purposes by contributors, grantors or enabling legislation.

**The Statements of Net Position and Statements of Revenues, Expenses and Changes in Net Position**

The statements of net position include all of the Hospital's assets and liabilities, using the accrual basis of accounting, as well as an indication about which assets can be utilized for general purposes and which are restricted as a result of bond covenants or other purposes. The statements of revenues, expenses and changes in net position report all of the revenues and expenses during the time periods indicated.

**The Statements of Cash Flows**

The final required statements are the statements of cash flows. The statements report cash receipts, cash payments and net changes in cash resulting from operations, investing and financing activities.

**The Hospital's Net Position**

The Hospital's net position is the difference between its assets and liabilities reported in the statements of net position on page 10. Total net position decreased during fiscal year 2019 by \$6.4 million (10 percent), and \$8.9 million during fiscal year 2018 (13 percent), as reflected on the statements of revenues, expenses and changes in net position. The 2019 decrease was the result of expenses exceeding patient service revenue. Cash provided from operations of the Hospital increased \$3.1 million from 2018 to 2019. This was a turnaround of a use of cash from operations in 2018 of \$1.7 million to cash provided from operations of 1.4 million in 2019. This increase was the result of increased patient days and a decrease in operating costs offset by a decrease in operating revenue. The 2018 decrease results from increasing employee health and welfare costs, the closure of the LTAC and the continued decline of inpatient volumes.

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

**Assets, Liabilities and Net Position (in thousands)**

	September 30,		
	2019	2018	2017
<b>Assets</b>			
Current assets	\$ 28,080	\$ 30,063	\$ 27,891
Funds internally designated for capital improvements	13,400	15,000	26,947
Capital assets, net	43,086	46,535	45,389
Other assets	3,175	3,462	3,847
<b>Total assets</b>	<b>87,741</b>	<b>95,060</b>	<b>104,074</b>
Deferred outflows of resources	416	440	144
<b>Total assets and deferred outflows of resources</b>	<b>88,157</b>	<b>95,500</b>	<b>104,218</b>
<b>Liabilities</b>			
Current liabilities	16,628	16,641	15,408
Net pension liability	14,383	14,687	14,274
Long-term debt, net of current maturities	1,897	2,883	4,106
<b>Total liabilities</b>	<b>32,908</b>	<b>34,211</b>	<b>33,788</b>
Deferred inflows of resources	461	133	409
<b>Net position</b>			
Invested in capital assets	39,971	42,482	40,147
Restricted			
Expendable for use in self-insurance	1,018	1,453	1,047
Expendable for capital improvements	-	-	1,947
Expendable for specific operating activities	46	45	49
Unrestricted	13,753	17,176	26,831
<b>Total net position</b>	<b>\$ 54,788</b>	<b>\$ 61,156</b>	<b>\$ 70,021</b>

The Hospital's cash and investment position decreased in 2019 by \$1.5 million. This net decrease in cash is attributable to the reduction in cash to fund capital purchases and improvements. The Hospital's cash and investment position decreased in 2018 by \$10.5 million. This net decrease in cash is attributable to the reduction in patient volumes and a use of cash to fund operations, capital purchases and pay down debt service.

The following is a summary of the Hospital's cash and investment position at September 30, (in thousands):

	2019	2018	2017
Cash and cash equivalents	\$ 10,033	\$ 9,514	\$ 8,487
Assets limited to use	1,018	1,453	1,047
Designated by Board for capital improvements	13,400	15,000	26,947
<b>Total available cash and investments</b>	<b>\$ 24,451</b>	<b>\$ 25,967</b>	<b>\$ 36,481</b>

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

Cash and investment balances available for operations at September 30, 2019 and 2018 represent cash sufficient to cover approximately 79 and 80 days of operating expenses, respectively.

**Capital Assets and Current Liabilities Administration**

Net capital assets decreased by \$3.4 million in 2019. This decrease relates to \$2.6 million in capital expenditures offset by \$6.0 million in depreciation of the Hospital's assets. Net capital assets increased by \$1.1 million in 2018. This decrease relates to \$7.8 million in capital expenditures offset by \$6.7 million in depreciation of the Hospital's assets.

The table below shows the changes in capital assets:

	September 30,		
	2019	2018	2017
Land and land improvements	\$ 1,899	\$ 1,882	\$ 1,866
Building and leasehold improvements	55,680	53,030	50,814
Equipment	134,644	134,728	129,884
Subtotal	192,223	189,640	182,564
Less: accumulated depreciation	(150,891)	(146,235)	(139,747)
Construction in progress	1,754	3,130	2,572
Net capital assets	\$ 43,086	\$ 46,535	\$ 45,389

Fiscal year 2019 current liabilities were comparable to 2018. In 2018, current liabilities increased by \$1.2 million, due to an increase in accounts payable and accrued expenses.

**Net Pension Liability**

The net pension liability and related deferred outflows and inflows of resources are actuarially determined. Deferred outflows from pension were \$0.4 million in 2019 and 2018 and \$0.1 million in 2017. Deferred inflows from pension were \$0.5 million, \$0.1 million and \$0.4 million in 2019, 2018 and 2017, respectively. These represent a change in actuarial assumptions, experience and investment gains or losses pertaining to the defined benefit plan that is being amortized over a two to five-year period. Net pension liability as of September 30, 2019, 2018 and 2017 was \$14.4 million, \$14.7 million and \$14.3 million, respectively.

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

The table below shows the changes in revenues, expenses and net position:

**Revenues, Expenses and Changes in Net Position (in thousands)**

	Fiscal Year Ended September 30,		
	2019	2018	2017
<b>Operating revenues</b>			
Net patient service revenue	\$ 111,222	\$ 114,826	\$ 98,662
Other revenues	1,057	1,456	2,119
Total operating revenues	<u>112,279</u>	<u>116,282</u>	<u>100,781</u>
<b>Operating expenses</b>			
Professional care of patients	82,191	84,798	84,374
General, administrative and plant services	21,684	22,352	21,594
Employee health and welfare	9,368	11,539	10,087
Depreciation and amortization	6,007	6,767	7,107
Total operating expenses	<u>119,250</u>	<u>125,456</u>	<u>123,162</u>
Loss from operations	<u>(6,971)</u>	<u>(9,174)</u>	<u>(22,381)</u>
<b>Non-operating revenues (expenses)</b>			
Investment income	699	361	91
Interest expense	(79)	(53)	(15)
Loss on disposal of capital assets	(17)	1	(3)
Total non-operating revenues, net	<u>603</u>	<u>309</u>	<u>73</u>
Decrease in net position	<u>(6,368)</u>	<u>(8,865)</u>	<u>(22,308)</u>
Net position, beginning of year	<u>61,156</u>	<u>70,021</u>	<u>92,329</u>
Net position, end of year	<u>\$ 54,788</u>	<u>\$ 61,156</u>	<u>\$ 70,021</u>

**Net Patient Service Revenue**

Fiscal Year Ended September 30, 2019

Compared to 2018, net patient service revenue decreased by \$3.6 million or 3.1 percent, \$2.5 million of which was due to an increase in bad debt due to increasing industry-wide trends in high deductibles and rising co-payments. The remaining \$1.1 million decrease was due to a 0.3 percent increase in insurance contractual adjustments. Gross revenues decreased by \$0.9 million or 0.3 percent. Inpatient admissions increased 0.4 percent, while average length of stay increased 2.08 percent, resulting in a 3.8 percent increase of total patient days. Observation care admissions increased 3.6 percent, with observation days of care decreasing 0.6 percent. Outpatient visits to the Hospital decreased by approximately 3.7 percent. Overall, gains in patient volumes were recognized in the routine services, newborn nursery, inpatient rehabilitation, emergency room, cardio pulmonary, physical therapy, sleep lab, and cancer center, while decreases were recognized in radiology, surgical services, endo lab, wound care, labor and delivery, cath lab, and clinic network.



**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

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Contractual adjustments, which are deductions from gross patient service revenue, increased \$0.5 million (0.2 percent) to \$220.7 million in 2019 from \$220.2 million in 2018. Contractual adjustments expressed as a percentage of gross patient service revenues were 61.9 percent in 2019 and 61.6 percent 2018. The Hospital's net benefit from the Medicaid Voluntary Contribution program and the Mississippi Hospital Access program decreased approximately \$19,000 in fiscal year 2019. There can be no assurance that the Hospital will continue to qualify for future participation in these programs or that the programs will not ultimately be discontinued or materially modified.

Bad debt expense increased \$2.2 million (9.7 percent) to \$24.7 million in 2019 from \$22.5 million in 2018. Bad debt expense expressed as a percentage of gross patient service revenue was 6.9 percent in 2019 and 6.3 percent 2018.

Fiscal Year Ended September 30, 2018

Compared to 2017, net patient service revenue increased by \$16.2 million or 16.4 percent, \$14.5 million of which was due to a change in management estimate of the ultimate collectability of self-pay accounts receivable due to increasing industry-wide trends in high deductibles and rising co-payments. The remaining \$2.7 million increase was due to emphasis of collections, revenue cycle, clinical documentation improvement efforts, case management and utilization review efficiencies. Gross revenues decreased by \$3.6 million or 1 percent. Inpatient admissions decreased 8.58 percent, while average length of stay increased 6.04 percent, resulting in total patient days decreasing 8.58 percent. Observation care admissions decreased 1.67 percent, with observation days of care increasing 2.94 percent. Outpatient visits to the Hospital increased by approximately 1.8 percent. Overall, gains in patient volumes were recognized in the emergency room, ICU, pharmacy and cardio pulmonary, while decreases were recognized in routine nursing, surgical services, inpatient rehab unit, endo lab, wound care, pain clinic, hospitalists, physical therapy, labor and delivery, newborn nursery, cath lab, sleep lab, clinic network and cancer center. The cancer center was temporarily closed for a few months during the decommissioning of the old linear accelerator and the installation of the new one. The cancer center was reopened for patients in January 2018.

Contractual adjustments, which are deductions from gross patient service revenue, decreased \$0.4 million (0.2 percent) to \$220.2 million in 2018 from \$221.3 million in 2017. Contractual adjustments expressed as a percentage of gross patient service revenues were 61.6 percent in 2018 and 61.3 percent 2017. The Hospital's net benefit from the Medicaid Voluntary Contribution program and the Mississippi Hospital Access program decreased approximately \$113,000 in fiscal year 2018. There can be no assurance that the Hospital will continue to qualify for future participation in these programs or that the programs will not ultimately be discontinued or materially modified.

Bad debt expense decreased \$18.7 million (45.3 percent) to \$22.5 million in 2018 from \$41.2 million in 2017. Bad debt expense expressed as a percentage of gross patient service revenue was 6.3 percent in 2018 and 11.4 percent 2017.

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

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## Operating Expenses

### Fiscal Year Ended September 30, 2019

Total operating expenses were \$119.3 million in 2019 compared to \$125.5 million in 2018, a decrease of \$6.2 million or 4.9 percent.

Professional care of patients' expenses comprise 68.9 percent and 67.6 percent of total operating expenses for 2019 and 2018, respectively, and decreased to \$82.2 million in 2019 from \$84.8 million in 2018, a decrease of \$2.6 million or 3.1 percent. Salaries and contract expenses associated with rendering patient care comprises approximately 63.0 percent of total professional care of patients' expenses. Salaries and contract expenses within the cost component decreased \$1.7 million in 2019, primarily due to the continued focus on labor targets to manage variable labor costs as patient volume shifts throughout the day. In addition, two consulting engagements from the prior year were no longer being contracted. Supplies and other costs included in the professional care of patients' component increased \$0.1 million from 2018 to 2019.

General, administrative and plant expenses comprise approximately 18.2 percent and 17.8 percent of total operating expenses in 2019 and 2018, respectively. These costs decreased \$0.7 million from 2018 to 2019.

Employee health and welfare expenses comprise 7.9 percent and 9.2 percent of total operating expenses for 2019 and 2018, respectively. These costs decreased from \$11.5 million in 2018 to \$9.4 million in 2019, a decrease of \$2.1 million or 18.8 percent. This decrease is due to a decrease in the health insurance expense and pension expense.

Depreciation and amortization expense was \$6.0 million for 2019 and \$6.8 million for 2018.

### Fiscal Year Ended September 30, 2018

Total operating expenses were \$125.5 million in 2018 compared to \$123.2 million in 2017, an increase of \$2.3 million or 1.9 percent.

Professional care of patients' expenses comprises 67.6 percent and 68.5 percent of total operating expenses for 2018 and 2017, respectively, and increased to \$84.8 million in 2018 from \$84.3 million in 2017, an increase of \$0.5 million or 0.5 percent. Salaries and contract expenses associated with rendering patient care comprises approximately 66.0 percent of total professional care of patients' expenses. Salaries and contract expenses within the cost component increased \$0.8 million in 2018, primarily due to the addition of new physicians. Updated labor targets were implemented on units to continue to manage variable labor costs as patient volume shifted throughout the day. Supplies and other costs included in the professional care of patients' component decreased \$0.3 million from 2017 to 2018.

General, administrative and plant expenses comprise approximately 17.8 percent and 17.5 percent of total operating expenses in 2018 and 2017, respectively. These costs increased \$0.8 million from 2017 to 2018.

**GREENWOOD LEFLORE HOSPITAL**  
Management's Discussion and Analysis  
Years Ended September 30, 2019 and 2018

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Employee health and welfare expenses comprise 9.2 percent and 8.2 percent of total operating expenses for 2018 and 2017, respectively. These costs increased from \$10.1 million in 2017 to \$11.5 million in 2018, an increase of \$1.4 million or 14.4 percent. This increase is due to an increase in the health insurance expense and pension expense.

Depreciation and amortization expense was \$6.8 million for 2018 and \$7.1 million for 2017.

**Economic Factors and Next Year's Budget**

Based on the trending patient volumes and financial results of fiscal year 2018 and 2019, the Hospital is strategically recruiting for succession planning for some of its physicians that are set to retire in the next year or two. The Hospital is adding robotics as a service line in mid-2020.

The Board of Hospital Commissioners approved the 2020 operating budget. The budget was developed after a review of key volume indicators and trends, a review of the Hospital's strategic business plan, a review of the funding changes to Medicare and Medicaid and a review of local economic conditions in Leflore County. The budget provides for a net loss of \$3.9 million and a -1.1 percent margin.

**Contacting the Hospital Financial Manager**

This financial report is designed to provide our citizens, customers and creditors with a general overview of the Hospital's finances. If you have any questions about this report or need additional financial information, please contact the Chief Financial Officer, Greenwood Leflore Hospital, P.O. Box 1410, Greenwood, Mississippi 38935.

**GREENWOOD LEFLORE HOSPITAL**

Statements of Net Position  
September 30, 2019 and 2018

	2019	2018
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 10,033,349	\$ 9,513,829
Assets limited as to use	1,017,859	1,452,618
Patient accounts receivable, net of allowance for doubtful accounts of \$43,554,886 and \$42,915,035, respectively	12,434,126	13,291,863
Estimated third-party payor settlements	529,327	1,256,776
Other current receivables	-	87,740
Inventories	2,487,537	2,477,857
Prepaid expenses and other current assets	1,578,067	1,982,422
Total current assets	<u>28,080,265</u>	<u>30,063,105</u>
Funds internally designated for capital improvements	13,400,000	15,000,000
Capital assets, net	43,085,875	46,534,895
Other assets		
Other receivables	1,869,286	2,019,624
Other assets	280,995	417,494
Intangibles	1,024,940	1,024,940
Total other assets	<u>3,175,221</u>	<u>3,462,058</u>
Total assets	<u>87,741,361</u>	<u>95,060,058</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Deferred outflows of resources from pension	416,731	439,584
<b>LIABILITIES</b>		
Current liabilities		
Accounts payable	7,530,141	7,136,408
Accrued expenses, including payroll taxes withheld	7,880,309	8,334,838
Current maturities of long-term debt and capital lease obligations	1,218,203	1,169,307
Total current liabilities	<u>16,628,653</u>	<u>16,640,553</u>
Net pension liability	14,382,537	14,687,160
Long-term debt and capital lease obligations, net of current maturities	1,897,155	2,883,130
Total long-term liabilities	<u>16,279,692</u>	<u>17,570,290</u>
Total liabilities	<u>32,908,345</u>	<u>34,210,843</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred inflows of resources from pension	461,309	133,106
<b>NET POSITION</b>		
Net investment in capital assets	39,970,517	42,482,458
Restricted		
Use in self-insurance	1,017,859	1,452,618
Specific operating activities	46,552	45,052
Unrestricted	13,753,510	17,175,565
Total net position	<u>\$ 54,788,438</u>	<u>\$ 61,155,693</u>

See notes to financial statements.

**GREENWOOD LEFLORE HOSPITAL**  
 Statements of Revenues, Expenses and Changes in Net Position  
 Years Ended September 30, 2019 and 2018

	<b>2019</b>	<b>2018</b>
<b>Operating revenues</b>		
Net patient service revenue, net of provision for bad debts of \$24,739,952 and \$22,547,093, respectively	\$ 111,222,511	\$ 114,825,613
Other operating revenue	1,056,907	1,455,960
Total operating revenues	112,279,418	116,281,573
<b>Operating expenses</b>		
Professional care of patients	82,191,474	84,797,511
General and administrative services	14,734,715	15,281,738
Dietary services	1,324,087	1,413,555
Household and plant operations	5,625,558	5,657,222
Employee health and welfare	9,367,696	11,538,887
Depreciation and amortization	6,006,873	6,767,043
Total operating expenses	119,250,403	125,455,956
Loss from operations	(6,970,985)	(9,174,383)
<b>Nonoperating revenues (expenses)</b>		
Investment income	699,480	360,965
Interest expense	(78,684)	(52,784)
Gain (loss) on disposal of capital assets	(17,066)	590
Total nonoperating revenues	603,730	308,771
Decrease in net position	(6,367,255)	(8,865,612)
Net position, beginning of year	61,155,693	70,021,305
Net position, end of year	\$ 54,788,438	\$ 61,155,693

See notes to financial statements.

**GREENWOOD LEFLORE HOSPITAL**  
 Statements of Cash Flows  
 Year Ended September 30, 2019 and 2018

	2019	2018
<b>Cash flows from operating activities</b>		
Receipts from and on behalf of patients	\$ 112,895,437	\$ 114,414,714
Payments to employees	(61,255,005)	(66,969,950)
Payments to suppliers and contractors	(51,321,376)	(50,622,125)
Other receipts and payments, net	1,056,907	1,455,960
Net cash provided by (used in) operating activities	<u>1,375,963</u>	<u>(1,721,401)</u>
<b>Cash flows from capital and related financing activities</b>		
Proceeds from sale of capital assets	581	14,127
Purchase of capital assets	(2,312,467)	(7,845,110)
Payments on long-term debt and capital lease obligations	(1,169,246)	(1,189,852)
Interest paid on long-term debt and capital lease obligations	(109,550)	(133,745)
Net cash used in capital and related financing activities	<u>(3,590,682)</u>	<u>(9,154,580)</u>
<b>Cash flows from investing activities</b>		
Purchases of investments	(200,723)	(117,291)
Proceeds from sale of investments	113,759	44,726
Interest and dividends on investments	282,908	546,178
Net cash provided by investing activities	<u>195,944</u>	<u>473,613</u>
Decrease in cash and cash equivalents	(2,018,775)	(10,402,368)
Cash and cash equivalents, beginning of year	<u>16,066,883</u>	<u>26,469,251</u>
Cash and cash equivalents, end of year	<u>\$ 14,048,108</u>	<u>\$ 16,066,883</u>
<b>Reconciliation of cash and cash equivalents</b>		
Cash and cash equivalents	\$ 10,033,349	\$ 9,513,829
Assets limited as to use	1,017,859	1,452,618
Cash internally designated for capital improvements	2,996,900	5,100,436
Total cash and cash equivalents	<u>\$ 14,048,108</u>	<u>\$ 16,066,883</u>

See notes to financial statements.

**GREENWOOD LEFLORE HOSPITAL**  
 Statements of Cash Flows (Continued)  
 Year Ended September 30, 2019 and 2018

	2019	2018
Reconciliation of loss from operations to net cash provided by (used in) operating activities		
Loss from operations	\$ (6,970,985)	\$ (9,174,383)
Adjustments to reconcile loss from operations to net cash provided by (used in) operating activities		
Depreciation and amortization	6,006,873	6,767,043
Provision for bad debts	24,739,952	22,547,093
Changes in operating assets and liabilities		
Receivables	(23,794,475)	(21,784,643)
Inventories	(9,680)	32,987
Prepaid and other assets	691,192	21,788
Accounts payable	393,733	468,544
Estimated third-party payor settlements	727,449	(1,173,349)
Accrued expenses, including payroll taxes withheld	(454,529)	731,157
Net pension liability, and related accounts	46,433	(157,638)
Net cash provided by (used in) operating activities	<u>\$ 1,375,963</u>	<u>\$ (1,721,401)</u>
Supplemental cash flow Information		
Purchase of equipment through capital lease obligations	<u>\$ 232,167</u>	<u>\$ -</u>
Unrealized gain (loss) on investments	<u>\$ 416,572</u>	<u>\$ (185,213)</u>
Gain (loss) on disposal of capital assets	<u>\$ (17,066)</u>	<u>\$ 590</u>

See notes to financial statements.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 1. Description of Reporting Entity and Summary of Significant Accounting Policies**

Nature of Operations and Reporting Entity

Greenwood Leflore Hospital (the "Hospital") is a governmental component unit of Leflore County, Mississippi (including the City of Greenwood). The Hospital consists of a 208-bed acute-care hospital and related psychiatric, rehabilitation and outpatient care facilities and physician clinics principally located in Greenwood, Mississippi. The Hospital's financial accountability as a component unit, is defined in Governmental Accounting Standards Board ("GASB") Statement No. 14, *The Financial Reporting Entity*, as amended. The Hospital is governed by a five-member Board of Hospital Commissioners, three of whom are appointed by the Board of Supervisors of Leflore County and two of whom are appointed by the Mayor and Board of Commissioners of the City of Greenwood.

The Hospital is an independent enterprise held and operated separate and apart from all other assets and activities of the City or the County. The Hospital is not a taxable entity and does not file income tax returns. Budgets are prepared on a basis consistent with accounting principles generally accepted in the United States of America with concurrence by the Hospital's Board of Hospital Commissioners on an annual basis. The Hospital, however, is not required by statute to adopt a legally binding budget. Accordingly, budgetary information is not a required part of these financial statements.

Basis of Accounting

The Hospital prepares its financial statements as a business-type activity in conformity with the applicable pronouncements of the GASB. The accompanying financial statements have been prepared on the accrual basis using the economic resources measurement focus. In December 2010, the GASB issued Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. GASB 62 makes the GASB Accounting Standards Codification the sole source of authoritative accounting guidance for governmental entities in the United States of America. In June 2011, the GASB also issued Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position*. This statement provides financial reporting standards guidance for deferred inflows and outflows of resources and identifies net position as the residual of all other elements presented in the statements of net position. The accompanying financial statements are prepared and presented in accordance with the requirements of these statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions affecting the reported amounts of assets, liabilities, deferrals, inflows and outflows, revenues and expenses, as well as disclosure of contingent assets and liabilities at the date of the financial statements. Significant estimates and assumptions are used for, but are not limited to, contractual allowances for revenue adjustments, allowance for doubtful accounts, depreciable lives of assets and net pension liability self-insurance reserves.

Accounting estimates used in the preparation of the financial statements may change as new events occur, as more experience is acquired and as additional information is obtained. Future events and their effects cannot be predicted with certainty; accordingly, accounting estimates require the



**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 1. Continued**

exercise of judgment. In particular, laws and regulations governing Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates related to these programs will change by a material amount in the near term.

Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with an original maturity of three months or less. This includes amounts internally designated and amounts restricted for self-insurance programs.

Patient Accounts Receivable

Patient accounts receivable is reported at net realizable value, after recognition of allowances for estimated uncollectible accounts. The allowance for uncollectible accounts is based on historical losses, economic trends and on analysis of currently outstanding amounts. This account is generally increased by charges to a provision for uncollectible amounts and decreased by write-offs of accounts determined by management to be uncollectible.

Inventories

Inventories, which consist primarily of medical supplies and drugs, are valued at the lower of average cost or market.

Prepaid Expenses and Deferred Charges

Prepaid expenses are amortized over the estimated period of future benefit, generally on a straight-line basis.

Investments

Investments in debt and equity securities are carried at fair value except for investments in money market investments and participating interest-earning investment contracts with a remaining maturity of less than one year at the time of purchase. These investments are reported at amortized cost, which approximates fair value. Investment income on investments in debt and equity securities, including realized and unrealized gains and losses, are included in nonoperating revenues when earned or incurred.

Designated Funds

Funds internally designated include assets set aside by the Board of Hospital Commissioners for plant replacement and expansion, over which the Board retains control and may at its discretion use for other purposes.

Capital Assets

Capital asset acquisitions are recorded at cost if purchased or at fair value at date of receipt if donated. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 1. Continued**

included with depreciation in the accompanying financial statements. Depreciation of property and equipment is provided over the estimated useful life of each class of depreciable assets using the straight-line method.

Useful lives for the major asset classes follows:

	<b>Years</b>
Land improvements	5 - 20
Buildings and improvements	5 - 40
Fixed equipment	5 - 25
Major moveable equipment	5 - 20

Management evaluates assets for potential impairment when a significant, unexpected decline in the service utility of a capital asset occurs.

Major improvements and betterments to capital assets are capitalized. Expenses for maintenance and repairs, which do not extend the lives of the related assets, are charged to expense as incurred. When retired or otherwise disposed of, the asset and its related accumulated depreciation or amortization is adjusted accordingly, and any resulting gain or loss is included in the statements of revenues, expenses and changes in net position.

Intangible Assets

Intangible assets consist of a certificate of need acquired in a business combination. Intangible assets with indefinite lives are not amortized, but are tested for impairment annually and more frequently in the event of an impairment indicator. In the event intangible assets are considered to be impaired, a charge to earnings would be recorded during the period in which management makes such impairment assessment.

Income Taxes

The Hospital qualifies as a tax-exempt organization under existing provisions of the Internal Revenue Code and its income is generally not subject to federal and state income taxes.

Net Position

Net position consists of those resources invested in capital assets (property and equipment), net of related debt, restricted net position and unrestricted net position. Net position invested in capital assets, net of related debt, consists of capital assets net of accumulated depreciation and the outstanding balance of any related debt that is attributable to the acquisitions of the capital assets. Restricted net position are those assets that are externally restricted by creditors, grants or contributors or laws and regulations or those restricted by constitutional provisions and enabling legislation. Unrestricted net position consists of all other assets.

When both restricted and unrestricted resources are available to finance particular programs, it is the Hospital's policy to use the restricted resources before using the unrestricted resources.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 1. Continued**

Operating Revenue and Expenses

The Hospital's statements of revenues, expenses and changes in net position distinguish between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions associated with providing healthcare services, which is the Hospital's principal activity. Non-exchange revenues, including gifts and bequests, and revenues and expenses associated with investment income and financing, are reported as nonoperating revenues and expenses. Operating expenses are all expenses incurred to provide healthcare services, other than financing costs.

Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges and per diem payments. Patient service revenue is reported at estimated net realizable amounts from patients, third-party payors and others for services rendered, and includes estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are considered in the recognition and accrual of revenue on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

The primary third-party programs include Medicare and Medicaid, which account for a significant amount of the Hospital's revenue. The laws and regulations under which Medicare and Medicaid programs operate are complex and subject to interpretation and frequent changes. As part of operating under these programs, there is a possibility that government authorities may review the Hospital's compliance with these laws and regulations. Such review may result in adjustments to program reimbursement previously received and subject the Hospital to fines and penalties. Although no assurance can be given, management believes it has complied with the requirements of these programs.

Charity Care

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Grants and Contributions

Revenues from grants and contributions either from governmental units or private organizations are recognized when all eligibility requirements, including time requirements are met. Gifts and bequests may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to specific operating purposes are reported as nonoperating revenues. Amounts restricted to capital acquisitions are reported after nonoperating revenues and expenses.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 1. Continued**

Compensated Absences

The Hospital's employees earn vacation days at varying rates depending on years of service. Vacation time does not accumulate. Generally, any days not used at year-end expire. Employees also earn sick leave benefits based on varying rates depending on years of service. Employees may accumulate sick leave up to a specified maximum. Employees are not paid for accumulated sick leave if they leave before retirement. However, employees who retire from the Hospital may convert accumulated sick leave to termination payments at varying rates, depending on the employee's contract. Due to the contingent nature of these payments, no amounts have been accrued in the accompanying financial statements.

Estimated Health Insurance

The Hospital periodically considers the need for recording a liability for health insurance claims. When determined to be necessary, the provision for estimated health insurance claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Defined Benefit Pension Plan (the "Plan")

The Hospital uses GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* ("GASB 68") on the statements to recognize the net pension liability, deferred outflows and deferred inflows of resources, pension expense, and information about and changes in the fiduciary net position on the same basis as reported by the respective defined benefit pension plans. The Hospital recognizes benefit payments when due and payable in accordance with benefit terms. Investment assets are reported at fair value. More information on pension activity for the Hospital is included in Note 8.

Estimated Malpractice Costs

The Hospital considers the need for recording a liability for malpractice claims. The provision for estimated malpractice claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Accounting Pronouncements Issued Not Yet Adopted

The Hospital will adopt GASB 84, *Fiduciary Activities*, in fiscal year 2020 with any changes applied retroactively. This statement is meant to provide guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes. Fiduciary activities meeting certain criteria (i.e. pension and other employee benefit trust funds, investment trust funds, private-purpose trust funds, and custodial funds) will be reported in a fiduciary fund as part of the basic financial statements. The Hospital is currently assessing the impact of the adoption of this GASB and its effect on the Hospital's financial position or results of operations.

The Hospital will adopt GASB 87, *Leases*, in fiscal year 2021 with any changes applied retroactively. This statement will enhance comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model. Under this statement, all leases are required to be recognized as assets and liabilities with associated deferred inflows and outflows of resources on the financial statements. Furthermore the statement defines a lease and details the considerations for determining the lease term. The Hospital is currently assessing the impact of the adoption of this GASB and its effect on the Hospital's financial position or results of operations.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 2. Deposits and Investments**

Deposits

Custodial credit risk is the risk that, in the event of a bank failure, the Hospital's deposits might not be recovered. The collateral for public entities' deposits in financial institutions are held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by Section 27-105-5 Miss. Code Ann (1972). Under this program, the Hospital's funds are protected through a collateral pool administered by the State Treasurer. Financial institutions holding deposits of public funds must pledge securities as collateral against those deposits. In the event of failure of a financial institution, securities pledged by that institution would be liquidated by the State Treasurer to replace the public deposits not covered by the Federal Depository Insurance Corporation ("FDIC"). All deposits with financial institutions must be collateralized in an amount equal to 105 percent of uninsured deposits and are therefore fully insured. The bank balance of the collateralized and insured balances was \$14,334,053 and \$16,368,790 at September 30, 2019 and 2018, respectively, including money market accounts listed below.

Investments

The statutes of the State of Mississippi restrict the authorized investments of the Hospital to obligations of the U. S. Treasury, agencies and instrumentalities of the United States and certain other types of investments. The Hospital does not have a formal investment policy that further limits investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates. The Mississippi Hospital Association ("MHA") investment pool is the result of an amendment to the Mississippi Code of 1972 passed in the 1999 and 2000 sessions of the Mississippi Legislature. This law expanded the investment options and permits the pooling of hospital funds. All Mississippi hospitals are allowed to participate in these funds. Pooled funds are invested in authorized investments and are managed by approved investment advisors. The external investment pools do not have a credit rating on the overall pool and they are not insured.

The Hospital's investments are reported at fair value, as discussed in Note 3. At September 30, 2019 and 2018, the Hospital had the following investments and maturities.

September 30, 2019 Investment Type	Bond Ratings		Interest Rate	Carrying Amount	Maturity Date
	Moodys	S&P			
FHLB Bond	Aaa	AA+	1.63%	\$ 2,989,500	8/25/2021
FHLB Bond	Aaa	AA+	2.01%	2,000,122	12/22/2021
MHA Intermediate Pool	N/A	N/A	N/A	5,413,478	N/A
Total				<u>\$ 10,403,100</u>	

September 30, 2018 Investment Type	Bond Ratings		Interest Rate	Carrying Amount	Maturity Date
	Moodys	S&P			
FHLB Bond	Aaa	AA+	1.63%	\$ 2,895,450	8/25/2021
FHLB Bond	Aaa	AA+	2.01%	1,956,252	12/22/2021
MHA Intermediate Pool	N/A	N/A	N/A	5,047,862	N/A
Total				<u>\$ 9,899,564</u>	

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 2. Continued**

Deposits and investments are presented on the statements of net position as of September 30, 2019 and 2018, as follows:

	<b>2019</b>	<b>2018</b>
Cash and cash equivalents	\$ 10,033,349	\$ 9,513,829
Assets limited as to use, current	1,017,859	1,452,618
Internally designated for capital improvements	13,400,000	15,000,000
Total	\$ 24,451,208	\$ 25,966,447

Of the \$13,753,510 and \$17,135,565 of unrestricted net position reported at September 30, 2019 and 2018, respectively, \$13,400,000 and \$15,000,000, respectively, has been internally designated by the Hospital's Board of Commissioners for capital acquisitions. Designated funds remain under the control of the Board of Commissioners which may, at its discretion, later use the funds for other purposes, and the portion invested in cash and cash equivalents is presented on the statements of cash flows as of September 30, 2019 and 2018, as follows:

	<b>2019</b>	<b>2018</b>
Cash and cash equivalents	\$ 2,996,900	\$ 5,100,436
Investments	10,403,100	9,899,564
Total	\$ 13,400,000	\$ 15,000,000

**Note 3. Fair Value Measurement**

The Hospital holds investments that are measured at fair value on a recurring basis. Because investing is not a core part of the Hospital's mission, the Hospital determined that the disclosures related to these investments only need to be disaggregated by major type. The Hospital elected a narrative format for the fair value disclosures.

The Hospital categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets, Level 2 inputs are significant other observable inputs, and Level 3 inputs are significant unobservable inputs.

The Hospital has the following recurring fair value measurements:

- Investment pools of \$5,413,478 and \$5,047,862 as of September 30, 2019 and 2018, respectively, are valued at the Hospital's percentage ownership based on the value of the underlying investments (Level 2 inputs).
- Government agency bond obligations of \$4,989,622 and \$4,851,702 as of September 30, 2019 and 2018, respectively, are valued based on observable inputs such as benchmark yields, broker quotes, base spread, rating agency updates and prepayment schedule and history (Level 2 inputs).

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

**Note 4. Capital Assets**

Major classes of capital assets at September 30, 2019 and 2018 are summarized as follows:

	2019	2018
Land and improvements	\$ 1,899,762	\$ 1,882,014
Buildings	55,679,737	53,029,730
Fixed equipment	7,546,182	7,496,015
Moveable equipment	127,097,275	127,232,718
Total capital assets	192,222,956	189,640,477
Less accumulated depreciation	150,891,371	146,235,110
Add construction in progress	1,754,290	3,129,528
Capital assets, net	<u>\$ 43,085,875</u>	<u>\$ 46,534,895</u>

Depreciation expense for the years ended September 30, 2019 and 2018 totaled \$6,006,873 and \$6,767,043, respectively. Interest capitalized and included in construction in progress during the years ended September 30, 2019 and 2018, totaled \$30,866 and \$80,961, respectively. Equipment under capital lease obligations net of accumulated amortization totaled \$692,631 and \$460,032 as of September 30, 2019 and 2018, respectively. Accumulated amortization of equipment under capital lease obligations was approximately \$1,611,000 and \$1,570,000 at September 30, 2019 and 2018, respectively.

A summary of capital assets for the years ended September 30, 2019 and 2018 follows:

	2018	Increases	Decreases	2019
Capital assets not being depreciated				
Land	\$ 578,395	\$ -	\$ -	\$ 578,395
Construction in progress	3,129,528	1,058,488	(2,433,726)	1,754,290
Total	3,707,923	1,058,488	(2,433,726)	2,332,685
Capital assets being depreciated				
Land improvements	1,303,619	17,748	-	1,321,367
Buildings	53,029,730	2,650,007	-	55,679,737
Fixed equipment	7,496,015	50,167	-	7,546,182
Movable equipment	127,232,718	1,232,816	(1,368,259)	127,097,275
Total	189,062,082	3,950,738	(1,368,259)	191,644,561
Less accumulated depreciation for				
Land improvements	(460,683)	(8,387)	-	(469,070)
Buildings	(17,989,370)	(1,497,999)	-	(19,487,369)
Fixed equipment	(3,878,703)	(76,155)	-	(3,954,858)
Movable equipment	(123,906,354)	(4,424,332)	1,350,612	(126,980,074)
Total accumulated depreciation	(146,235,110)	(6,006,873)	1,350,612	(150,891,371)
Depreciable capital assets, net	42,826,972	(2,056,135)	(17,647)	40,753,190
Total capital assets, net	<u>\$ 46,534,895</u>	<u>\$ (997,647)</u>	<u>\$ (2,451,373)</u>	<u>\$ 43,085,875</u>

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

**Note 4. Continued**

A summary of capital assets for the years ended September 30, 2018 and 2017 follows:

	2017	Increases	Decreases	2018
Capital assets not being depreciated				
Land	\$ 562,925	\$ 15,470	\$ -	\$ 578,395
Construction in progress	2,571,602	5,885,877	(5,327,951)	3,129,528
Total	3,134,527	5,901,347	(5,327,951)	3,707,923
Capital assets being depreciated				
Land improvements	1,303,474	145	-	1,303,619
Buildings	50,814,108	2,215,622	-	53,029,730
Fixed equipment	7,252,858	243,157	-	7,496,015
Movable equipment	122,631,746	4,893,751	(292,779)	127,232,718
Total	182,002,186	7,352,675	(292,779)	189,062,082
Less accumulated depreciation for				
Land improvements	(438,127)	(22,556)	-	(460,683)
Buildings	(16,618,579)	(1,370,791)	-	(17,989,370)
Fixed equipment	(3,795,765)	(82,938)	-	(3,878,703)
Movable equipment	(118,894,838)	(5,290,758)	279,242	(123,906,354)
Total accumulated depreciation	(139,747,309)	(6,767,043)	279,242	(146,235,110)
Depreciable capital assets, net	42,254,877	585,632	(13,537)	42,826,972
Total capital assets, net	\$ 45,389,404	\$ 6,486,979	\$ (5,341,488)	\$ 46,534,895

**Note 5. Long-Term Debt and Capitalized Obligations**

A summary of long-term debt, and capital lease obligations at September 30 follows:

	2019	2018
Trustmark note payable, with an interest rate of 2.98 percent and payments due through November 2, 2021, collateralized by equipment that was purchased with the note.	\$ 1,600,336	\$ 2,304,322
Capital lease obligations, with payments due through 2024, collateralized by leased equipment.	1,515,022	1,748,115
Total long-term debt	3,115,358	4,052,437
Less current maturities of long-term debt	(1,218,203)	(1,169,307)
Long-term debt and capital lease obligations, excluding current maturities	\$ 1,897,155	\$ 2,883,130



**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

**Note 5. Continued**

Upon maturity of the capital lease obligation for leased equipment, the ownership of the equipment is transferred to the Hospital.

A summary of interest cost on borrowed funds and interest income at September 30 follows:

	2019	2018
Interest paid on long-term debt	\$ 109,550	\$ 133,745
Capitalized	(30,866)	(80,961)
Interest expense	<u>\$ 78,684</u>	<u>\$ 52,784</u>
Investment income	<u>\$ 699,480</u>	<u>\$ 360,965</u>

Scheduled interest and principal payments of long-term debt and payments on capital lease obligations at September 30, 2019 are as follows:

Year Ending September 30,	Long-Term Debt		Capital Lease Obligations	
	Principal	Interest	Principal	Interest
2020	\$ 704,321	\$ 38,435	\$ 513,882	\$ 44,278
2021	747,842	16,099	540,273	28,042
2022	148,173	478	372,378	11,360
2023	-	-	52,169	3,556
2024	-	-	36,320	498
	<u>\$ 1,600,336</u>	<u>\$ 55,012</u>	<u>\$ 1,515,022</u>	<u>\$ 87,734</u>

A schedule of changes in the Hospital's long-term debt for 2019 follows:

	Balance September 30, 2018			Balance September 30, 2019		Due Within One Year
		Additions	Retirements			
Notes payable	\$ 2,304,322	\$ -	\$ (703,986)	\$ 1,600,336	\$ 704,321	
Capital lease obligations	1,748,115	232,167	(465,260)	1,515,022	513,882	
Total long-term debt	<u>\$ 4,052,437</u>	<u>\$ 232,167</u>	<u>\$(1,169,246)</u>	<u>\$ 3,115,358</u>	<u>\$ 1,218,203</u>	

A schedule of changes in the Hospital's long-term debt for 2018 follows:

	Balance September 30, 2017			Balance September 30, 2018		Due Within One Year
		Additions	Retirements			
Notes payable	\$ 2,987,333	\$ -	\$ (683,011)	\$ 2,304,322	\$ 704,046	
Capital lease obligations	2,254,956	-	(506,841)	1,748,115	465,261	
Total long-term debt	<u>\$ 5,242,289</u>	<u>\$ -</u>	<u>\$(1,189,852)</u>	<u>\$ 4,052,437</u>	<u>\$ 1,169,307</u>	

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 6. Other Receivables**

The Hospital has entered into various agreements with physicians, registered nurses and other healthcare professionals specifically to benefit the Hospital's community service area. These agreements include income guarantees, loans, scholarships and other advances, all of which are generally conditioned upon a service commitment to the community. Amounts paid under income guarantee arrangements are generally expensed as incurred, unless repayment is expected under the terms of the related agreements. Loans are generally due within five years.

Advances under some agreements are forgiven upon fulfillment of the professional's contractual service commitment, but are due in full if such commitment is not fulfilled. Advances under those arrangements are amortized to expense using the straight-line method over the related commitment period. Amounts expected to be amortized in the ensuing fiscal year are classified as a current asset in the accompanying statements of net position.

**Note 7. Defined Benefit Pension Plan**

Greenwood Leflore Hospital Pension Plan (the "Plan") is a single-employer defined benefit pension plan sponsored by the Hospital. The Plan provides retirement, disability and death benefits to Plan members and beneficiaries. The Hospital elected to freeze the Plan to new members as of March 31, 2012. The Plan issues a publically available financial report that can be obtained from the Chief Financial Officer of Greenwood Leflore Hospital at P.O. Box 1410, Greenwood, Mississippi, 38935.

For purposes of measuring the net pension liability or asset, deferred outflows of resources and deferred inflows of resources related to the defined benefit plan, and defined benefit pension expense, information about the fiduciary net position of the Plan and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported on the Plan. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Normal Retirement Benefit

The normal retirement date of a participant is the first day of the calendar month coincident with or next following his attainment of age 65 and completion of five years of service.

The normal retirement benefit, payable monthly for life, is equal to the sum of (i), (ii) and (iii) as follows:

- (i) For service before October 1, 1972:
  - a. 1.00 percent of average compensation multiplied by benefit service through September 30, 1972.
- (ii) For service from October 1, 1972 through September 30, 1988:
  - a. 0.85 percent of average compensation plus 1.00 percent of average compensation in excess of \$15,000, all multiplied by benefit service from October 1, 1972 through September 30, 1988 (limited to 16 years).
- (iii) For each year of participation on and after October 1, 1988:
  - a. 1.25 percent of compensation for a given year of participation plus 0.65 percent of compensation for that year in excess of the integration level for that year.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 7. Continued**

"Years of participation" as used in (iii) above for the benefit attributable to compensation in excess of the integration level cannot exceed 35 years minus the number of years of benefit service used in (ii) above.

"Average compensation" is the average of a participant's compensation for the three consecutive plan years preceding October 1, 1988, which produce the highest average (or the average over all years of benefit service if less than three).

"Integration level" for a plan year means one-half of Social Security-covered compensation for an individual who reaches Social Security retirement age in that year, but not less than \$10,000.

Summary of Participant Data

	<b>2019</b>	<b>2018</b>
1. Inactive Plan Participants		
a. Retirees and beneficiaries currently receiving benefits	326	320
b. Terminated employees entitled to deferred benefits	575	569
c. Disabled employees entitled to deferred benefits	-	-
d. Total	901	889
2. Active Plan Participants		
a. Vested	333	360
b. Nonvested	-	-
c. Total	333	360
3. Total Plan Participants	1,234	1,249

Funding Policy

Although a formal funding policy has not been established, the Hospital generally contributes the amount necessary to fund the Plan at an actuarially determined rate. Employees are not allowed to contribute to the Plan. The current actuarially required minimum rate is 1.7 percent of annual covered payroll. The Hospital's contributions to the Plan for the years ended September 30, 2019 and 2018 were \$1,340,319 and \$1,452,904, respectively, equal to the actuarial determined annual contributions for each year.

Net Pension Liability

The Hospital's net pension liability was measured as of September 30, 2019 and 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of October 1, 2018 and 2016, respectfully.

Summary of Assumptions

The total pension liability as of September 30, 2019 and 2018 was measured using the following actuarial assumptions, applied to all periods in the measurement:

Investment Rate of Return    7.20 and 7.30 percent, respectively, per annum, compounded annually

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 7. Continued**

Discount Rate                                7.20 and 7.30 percent, respectively, per annum, compounded annually

The projection of cash flows used to determine the discount rate assumed that employer contributions will be made at rates equal to the actuarially determined contribution rates. Based on that assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current Plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods projected benefit payments to determine the total pension liability.

Salary increases                                Not applicable, benefits are frozen

As of October 1, 2017 the mortality rates are based on the RP-2014 Blue Collar, Separate Pre- and Post-Commencement, with separate Male and Female tables, fully Generational using Projections Scale MP-2017.

Effective September 30, 2019 the mortality table was changed from the RP-2014 Blue Collar, Separate Pre- and Post-Commencement, with separate Male and Female tables, fully Generational using Projections Scale MP-2017 to the RP-2014 Blue Collar, Separate Pre- and Post-Commencement, with separate Male and Female tables, fully Generational using Projections Scale MP-2018 to better recognize current and future mortality improvements.

All liabilities and normal costs are calculated based on the Entry Age Normal method.

Schedule of Changes in Net Pension Liability

	Total Pension Liability (a)	Increase (Decrease) Plan Net Position (b)	Net Pension Liability (a)-(b)
<b>Balance at September 30, 2018</b>	\$ 48,148,176	\$ 33,461,016	\$ 14,687,160
<b>Changes for the Year:</b>			
Service cost	-	-	-
Interest	3,514,817	-	3,514,817
Difference between expected and actual experience	(1,120,322)	-	(1,120,322)
Changes of assumptions	382,573	-	382,573
Contributions - employer	-	1,340,319	(1,340,319)
Net investment income	-	1,826,911	(1,826,911)
Benefits paid/refunds	(2,665,455)	(2,665,455)	-
Administrative expenses	-	(85,539)	85,539
<b>Net changes</b>	<b>111,613</b>	<b>416,236</b>	<b>(304,623)</b>
<b>Balance at September 30, 2019</b>	<b>\$ 48,259,789</b>	<b>\$ 33,877,252</b>	<b>\$ 14,382,537</b>

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

**Note 7. Continued**

	Total Pension Liability (a)	Increase (Decrease) Plan Net Position (b)	Net Pension Liability (a)-(b)
<b>Balance at September 30, 2017</b>	\$ 46,755,844	\$ 32,482,019	\$ 14,273,825
<b>Changes for the Year:</b>			
Service cost	-	-	-
Interest	3,413,176	-	3,413,176
Difference between expected and actual experience	740,367	-	740,367
Changes of assumptions	(299,489)	-	(299,489)
Contributions - employer	-	1,452,904	(1,452,904)
Net investment income	-	2,073,394	(2,073,394)
Benefits paid/refunds	(2,461,722)	(2,461,722)	-
Administrative expenses	-	(85,579)	85,579
<b>Net changes</b>	<b>1,392,332</b>	<b>978,997</b>	<b>413,335</b>
<b>Balance at September 30, 2018</b>	<b>\$ 48,148,176</b>	<b>\$ 33,461,016</b>	<b>\$ 14,687,160</b>

The following represents the net pension liability as calculated using the stated discount rate, as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease (6.20%)	Current Rate (7.20%)	1% Increase (8.20%)
Net Pension Liability	\$ 20,026,479	\$ 14,382,537	\$ 9,698,464

The asset allocations for each major asset class at September 30, 2019 and 2018, are summarized below in the following table:

<b>Asset Class</b>	<b>2019 Allocation</b>	<b>2018 Allocation</b>
Mutual funds – fixed income	43.8%	43.9%
Mutual funds – equities	39.8%	40.4%
Common stock – equities	2.6%	2.7%
International mutual funds	12.7%	12.1%
Cash and cash equivalents	0.8%	0.7%
International foreign stock	0.3%	0.2%
<b>Total</b>	<b>100%</b>	<b>100%</b>

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

**Note 7. Continued**

Pension Expense and Deferred Outflows/Inflows of Resources

For the year ended September 30, 2019 and 2018, the Hospital recognized pension expense of \$1,386,751 and \$1,295,267, respectively. At September 30, the Hospital reported deferred outflows of resources and deferred inflows of resources related to the Plan from the following sources:

	<b>2019</b>	<b>2018</b>
Deferred outflows of resources		
Experience losses	\$ -	\$ 329,052
Change in assumptions	157,530	-
Net difference between projected and actual earnings on pension plan investments	259,201	110,532
Total deferred outflows of resources	\$ 416,731	\$ 439,584

	<b>2019</b>	<b>2018</b>
Deferred Inflows of resources		
Experience losses	\$ (461,309)	\$ -
Change in assumptions	-	(133,106)
Total deferred inflows of resources	\$ (461,309)	\$ (133,106)
Net deferred outflows (inflows) of resources	\$ (44,578)	\$ 306,478

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense (benefit) as follows:

<b>Year Ending September 30,</b>	<b>Amount</b>
2020	\$ (319,169)
2021	10,555
2022	157,575
2023	106,461
<b>Total</b>	<b>\$ (44,578)</b>

Amortization Period

Investment gains or losses are amortized over five years.

Changes in actuarial assumptions and experience gains or losses are amortized over the average working lifetime of all participants, which for the current period is 1.7 and 1.8 years for the measurement periods ended September 30, 2019 and 2018, respectively.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 8. Net Patient Service Revenue**

The Hospital has agreements with governmental and other third-party payors that provide for payments to the Hospital for services rendered at amounts different from its established rates. Patient revenue is reported net of contractual adjustments arising from these third-party arrangements, as well as net of provisions for uncollectible accounts. A summary of the payment arrangements with major third-party payors follows:

Medicare

Inpatient acute, psychiatric, rehabilitation and outpatient services rendered to Medicare beneficiaries are paid primarily by prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Medicare bad debts and disproportionate share payments are paid at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary.

Medicaid

Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed based upon the Ambulatory Payment Classification ("APC") system for outpatient payments APR-DRG system for inpatient payments.

The Hospital participates in the Division of Medicaid ("DOM") Mississippi Hospital Access Payment ("MHAP") program (the "MHAP Program"). The MHAP Program is administered by the DOM through the Mississippi CAN coordinated care organizations ("CCO"). The CCO's subcontract with the Hospitals throughout the state for distribution of the MHAP for the purpose of protecting patient access to hospital care. The MHAP payments and associated tax were distributed and collected in equal installments during the months of December 2018 through June 2019, and monthly thereafter. The Hospital received approximately \$9,759,000 and \$9,993,000 from the MHAP program with related tax assessments of approximately \$3,387,000 and \$3,368,000 recorded in operating expenses for the years ended September 30, 2019 and 2018, respectively.

Laws and regulations governing the Medicare and Medicaid program are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change. The 2019 and 2018 net patient service revenue increased approximately \$135,000 and \$263,000, respectively, due to prior year retroactive adjustments in excess of amounts previously estimated. The Hospital's cost reports have been settled through September 30, 2014.

Other

The Hospital has also entered into payment agreements with certain other commercial insurance carriers and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates and discounts from established charges.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 8. Continued**

The composition of net patient service revenue as of September 30, includes:

	<b>2019</b>	<b>2018</b>
Gross patient service revenue	\$ 356,698,887	\$ 357,574,415
Less:		
Provisions for contractual adjustments	(220,736,424)	(220,201,709)
Provisions for bad debts	(24,739,952)	(22,547,093)
Net patient service revenue	\$ 111,222,511	\$ 114,825,613

**Note 9. Charity Care**

The Hospital has established a policy under which it provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Following that policy, the Hospital maintains records to identify and monitor the level of charity care it provides, which include the amount of charges foregone for services and supplies furnished under its policy. The direct and indirect costs associated with these services cannot be identified to specific charity care patients. Therefore, management estimated the costs of these services by calculating a cost to gross charge ratio and multiplying it by the charges associated with services provided to patients meeting the Hospital's charity care guidelines. Charges foregone, based on the cost to charge ratio, were approximately \$1,166,000 and \$1,361,000 in 2019 and 2018, respectively.

**Note 10. Concentration of Credit Risks and Patient Service Revenue**

Accounts Receivable

The Hospital grants credit without collateral to its patients, most of who are local residents and are insured under third-party payor agreements. The percentage mix of accounts receivable, based on gross charges, from patients and major third-party payors at September 30 are as follows:

	<b>2019</b>	<b>2018</b>
Medicare	33%	30%
Medicaid	14	14
Blue Cross	7	6
Self-pay	32	31
Other	14	19
	100%	100%



**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 10. Continued**

Patient Service Revenue

The percentage mix of gross revenue for the years ended September 30, 2019 and 2018 for patient services rendered under contract with major third-party cost reimbursers follows:

	<b>2019</b>	<b>2018</b>
Medicare	48%	48%
Medicaid	21	21
Blue Cross	11	11
Self-pay	8	8
Other	12	12
	100%	100%

**Note 11. Commitments and Contingencies**

Operating Leases

The Hospital leases various equipment under operating leases expiring at various dates through September 2023. Total rental expense for the years ended September 30, 2019 and 2018, for all operating leases was approximately \$1,555,293 and \$1,261,344, respectively.

The following is a schedule by year of future minimum lease payments under noncancelable operating leases as of September 30, 2019, that have initial or remaining lease terms in excess of one year:

<b>Year Ending September 30,</b>	<b>Amount</b>
2020	\$ 602,632
2021	581,675
2022	336,906
2023	256,788
	\$ 1,778,001

Risk Management

The Hospital is exposed to various risks of loss related to torts: theft of, damage to and destruction of assets, business interruption, errors and omissions, employee injuries and illness, natural disasters, and professional and general liability claims and judgments. Commercial liability insurance is purchased for most of these risks. However, employee health and dental insurance and certain general and professional liability risks, are self-funded as further explained below. The Hospital has accrued for the estimate of self-funded claims.

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 11. Continued**

Medical Malpractice Program

The Hospital holds professional and general liability insurance under a self-funded plan. At year-end, the Hospital has accrued for an estimate of losses for malpractice and general liability claims outstanding, based on historical loss and loss adjustment expense development patterns. The future assertion of claims for occurrences prior to year-end is reasonably possible and may occur, although not anticipated.

The Mississippi Tort Claims Act ("MTCA") provides a cap on the amount of damages recoverable against government entities, including governmental hospitals. The amount recoverable for claims is the greater of \$500,000 or the amount of liability insurance coverage that has been retained. Changes in the Hospital's medical malpractice liability are as follows:

	(Beginning) October 1, Claims Liability	Current Year Claims and Change in Estimates	Current Year Claim Payments	(Ended) September 30, Claims Liability
2018	\$ 2,789,728	\$ 903,118	\$ (601,637)	\$ 3,091,209
2019	\$ 3,091,209	\$ (68,690)	\$ (408,339)	\$ 2,614,180

Self-Funded Health Insurance

The Hospital is self-insured for employee health coverage, up to a limit of \$70,000 per individual claim. Substantial coverage with a third-party carrier is maintained for excess losses. The Hospital records a liability for employee health claims incurred but not reported or paid. This liability as of September 30, 2019 and 2018 is based on the requirements of GASB, which requires that liability claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated.

Changes in the Hospital's health insurance claims liability amount in fiscal years 2019 and 2018 are as follows:

	(Beginning) October 1, Claims Liability	Current Year Claims and Change in Estimates	Current Year Claim Payments	(Ended) September 30, Claims Liability
2018	\$ 1,074,883	\$ 7,111,128	\$ (6,896,388)	\$ 1,289,623
2019	\$ 1,289,623	\$ 4,425,171	\$ (4,778,318)	\$ 936,476

**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO FINANCIAL STATEMENTS**

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**Note 12. Risks and Uncertainties**

The Patient Protection and Affordable Care Act ("ACA") is the comprehensive health care reform bill passed by Congress in March 2010. The law reshapes the way health care is delivered and financed by transitioning providers from a volume-based fee-for-service system toward value-based care. Several legal challenges have been made against the legislation since it was enacted, and uncertainty exists as to the ultimate impact of the legislation on the healthcare delivery system. Potential impacts of health care reform include political uncertainty and volatility in Medicare and Medicaid reimbursement, fundamental changes in payment systems, increased regulation and significant required investments in healthcare information technology.

The accompanying financial statements have been prepared using information currently available to the Hospital.

**Note 13. Subsequent Events**

In October 2019, the Hospital secured an additional note payable with a principle balance of \$1 million due in 12 monthly installments to fund capital improvements. In preparing these financial statements, the Hospital has disclosed events and transactions through December 17, 2019, the date the financial statements were available to be issued.

**REQUIRED SUPPLEMENTARY INFORMATION**

**GREENWOOD LEFLORE HOSPITAL**

Schedule of Changes in Net Pension Liability and Related Ratios  
September 30, 2019, 2018, 2017, 2016 and 2015

	2019	2018	2017	2016	2015
<b>Total Pension Liability</b>					
Service cost	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	3,514,817	3,413,176	3,363,064	3,384,889	3,384,889
Difference between expected and actual experience	(1,120,322)	740,367	(355,795)	(294,088)	68,042
Changes of assumptions	382,573	(299,489)	-	(1,336,081)	-
Benefit payments/refunds	(2,665,455)	(2,461,722)	(2,320,792)	(2,053,702)	(1,965,617)
<b>Net change in total pension liability</b>	111,613	1,392,332	686,477	(298,982)	1,487,314
<b>Total pension liability – beginning</b>	48,148,176	46,755,844	46,069,367	46,368,349	44,881,035
<b>Total pension liability – ending (a)</b>	\$ 48,259,789	\$ 48,148,176	\$ 46,755,844	\$ 46,069,367	\$ 46,368,349
<b>Plan Fiduciary Net Position</b>					
Contributions – employer	\$ 1,340,319	\$ 1,452,904	\$ 1,367,610	\$ 1,394,632	\$ 2,517,899
Net investment income	1,826,911	2,073,394	2,883,575	2,229,987	107,212
Benefit payments/refunds	(2,665,455)	(2,461,722)	(2,320,792)	(2,053,702)	(1,965,617)
Administrative expenses	(85,539)	(85,579)	(80,239)	(78,351)	(88,388)
<b>Net change in plan fiduciary net position</b>	416,236	978,997	1,850,154	1,492,566	571,106
<b>Plan fiduciary net position – beginning</b>	33,461,016	32,482,019	30,631,865	29,139,299	28,568,193
<b>Plan fiduciary net position – ending (b)</b>	\$ 33,877,252	\$ 33,461,016	\$ 32,482,019	\$ 30,631,865	\$ 29,139,299
<b>Net pension liability – ending (a) – (b)</b>	\$ 14,382,537	\$ 14,687,160	\$ 14,273,825	\$ 15,437,502	\$ 17,229,050
<b>Plan fiduciary net position as a percent of the total pension liability</b>	70.2%	69.5%	69.5%	66.5%	63.0%
<b>Covered-employee payroll</b>	N/A	N/A	N/A	N/A	N/A
<b>Net pension liability as a percent of covered-employee payroll</b>	N/A	N/A	N/A	N/A	N/A

See notes to required supplementary information.

**GREENWOOD LEFLORE HOSPITAL**  
Schedule of Contributions  
Years Ended September 30, 2019, 2018, 2017, 2016 and 2015

Year Ended September 30,	Actuarially Determined Contribution	Contributions in Relation to the Actuarial Determined Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as % of Covered Payroll
2019	\$ 1,340,319	\$ 1,340,319	\$ -	\$ N/A	N/A
2018	1,452,904	1,452,904	-	N/A	N/A
2017	1,367,610	1,367,610	-	N/A	N/A
2016	1,394,632	1,394,632	-	N/A	N/A
2015	2,517,899	2,517,899	-	N/A	N/A

See notes to required supplementary information.



**GREENWOOD LEFLORE HOSPITAL**  
Years Ended September 30, 2019 and 2018

**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (CONTINUED)**

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Total pension liability is the Plan liability determined using assumption listed in the Summary of Actuarial Assumption.

Net pension liability is the difference in the total pension liability and the fiduciary net position.

Amortization Period (Funding)

The actuarially determined contribution for the Plan year ended September 30, 2019 and 2018 uses a closed period of 23 and 24 years, respectively.

Assumptions and Valuation Method

The Hospital selected the assumptions and funding methods based on the review of Plan experience in conjunction with the October 1, 2018 and 2016 Actuarial Valuation Reports. The actuary annually reviews the assumptions and methods for reasonableness.

The normal retirement date of a participant is the first day of the calendar month coincident with or next following his attainment of age 65 and completion of five years of service.



**SUPPLEMENTARY INFORMATION**

**GREENWOOD LEFLORE HOSPITAL**  
Schedule of Surety Bonds for Officers and Employees  
September 30, 2019

<b>Name</b>	<b>Position</b>	<b>Surety</b>	<b>Amount</b>
Harris Powers, Jr.	Board Member	Travelers	\$ 100,000
Marcus Banks	Board Member	Travelers	100,000
Raymond Girnys	Board Member	Travelers	100,000
Hank Hargrove	Board Member	Travelers	100,000
Dawne Holmes	Chief Financial Officer	Travelers	100,000



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL  
CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS***

Board of Hospital Commissioners  
Greenwood Leflore Hospital  
Greenwood, Mississippi

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the business-type activities of Greenwood Leflore Hospital (the "Hospital"), a component unit of Leflore County, including the City of Greenwood, Mississippi, as of and for the year ended September 30, 2019 and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements, and have issued our report thereon dated December 17, 2019.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting ("internal control") to determine audit procedures that are appropriate in circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*HORNE LLP*

Ridgeland, Mississippi  
December 17, 2019